#### **MINUTES OF THE 15<sup>TH</sup> ANNUAL GENERAL BODY MEETING**

#### <u>OF</u>

#### FORUM OF INDIAN REGULATORS (FOIR)

Venue	:	"GULMOHAR" Hall Convention Centre India Habitat Centre, Lodhi Road NEW DELHI.
Date	:	26 <sup>th</sup> June, 2014
List of Participants	:	At Annexure – I (enclosed)

The 15<sup>th</sup> Annual General Body Meeting (AGM) of the Forum of Indian Regulators (FOIR) was inaugurated by Shiri Yashwant S. Bhave, Chairperson, AERA / Hony. Chairman, FOIR. He welcomed the Members of the FOIR in the 15<sup>th</sup> AGM. As per practice, the Chairpersons / Members of the Regulatory Commissions who joined after the last AGM of the FOIR were welcomed and introduced to the Members of the FOIR.

2. After the address by Hony. Chairman, FOIR, Shri Sushanta K. Chatterjee, Joint Chief (Regulatory Affairs), CERC briefed the FOIR about the Agenda Items.

#### AGENDA ITEM NO. 1 : Confirmation of Minutes of the 14<sup>th</sup> Annual General Body Meeting of "FOIR" held on 7<sup>th</sup> June, 2013 at New Delhi.

Minutes of the 14<sup>th</sup> Annual General Body Meeting of "FOIR" held on 07<sup>th</sup> June, 2013 at New Delhi and as circulated were confirmed.

### AGENDA ITEM NO. 2: Reconstitution of the Governing Body for the FY 2014-15.

The proposed reconstitution of the Governing Body of FOIR for FY 2014-15 was noted and endorsed.

#### AGENDA ITEM NO. 3: Annual Accounts of "FOIR" for FY 2013-14.

The salient features of the Balance Sheet and Income & Expenditure Account along with the Schedules and Notes on Accounts of "FOIR" for the FY 2013-14 were explained. The Forum noted and endorsed the same.

### AGENDA ITEM NO. 4 : Appointment of Auditors for FY 2014-15 and fixing their remuneration.

The Hony. Vice Chairperson / Chairperson, CERC was authorized for appointment of the Auditors for auditing the Accounts of FOIR for the year 2014-15 and their remuneration, in place of M/s Hari Ram Agarwala & Associates, Chartered Accountants, New Delhi, who retire after completion of Audit for the

#### AGENDA ITEM NO. 5: Budget of FOIR for FY 2014-15.

The salient features of the Budget Estimates of "FOIR" for the FY 2014-15 were explained. The Forum noted and endorsed the same.

#### **AGENDA ITEM NO. 6 :** Any other Item with the permission of the Chair.

With the permission of Hony. Chairman, FOIR, two presentations were made before the members of FOIR.

The <u>first presentation</u> was made by Shri V.S. Ailawadi on "**Issues of Regulatory Assets**". In his presentation, he highlighted the concept of Regulatory Assets, Accumulated RAs and Implications and Way Forward. The presentation was appreciated by the members of the FOIR. A copy of the presentation made by Shri Ailawadi is **enclosed** at <u>Annexure-II</u>.

The <u>second presentation</u> was made by Shri Subhash R. Sethi, Former Member, DERC on "**Prepayment Metering System a boom for Utility and Consumer**". A copy of the presentation made by Shri Ailawadi is **enclosed** at <u>Annexure-III</u>. The presentation was appreciated by the members of the FOIR. At the end, Members present conveyed their gratitude and deep appreciation to the staff of FOIR Secretariat for their arduous efforts at organizing the meeting.

The meeting ended with a vote of thanks to the Chair.

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#### LIST OF PARTICIPANTS ATTENDED THE 15<sup>TH</sup> ANNUAL GENERAL BODY MEETING OF

#### FORUM OF INDIAN REGULATORS ( FOIR ) HELD ON 26<sup>TH</sup> JUNE, 2014 AT INDIA HABITAT CENTRE, NEW DELHI.

S. No.	Name	Designation						
1.	Shri Yashwant S Bhave	Chairperson, AERA &						
		Hony. Chairman, FOIR						
2.	Shri S. Krishnan	Chairperson, PNGRB &						
		Hony. Vice-Chairman, FOIR						
3.	Shri Rakesh Sahni	Chairperson, MPRC &						
		Hony. Vice-Chairman, FOIR						
4.	Shri Gireesh B. Pradhan	Chairperson, CERC &						
		Hony. Vice-Chairman, FOIR						
5.	Shri M. Deena Dayalan	Member, CERC &						
		Hony. Secretary, FOIR						
6.	Shri A.K. Singhal	Member, CERC &						
		Hony. Treasurer, FOIR						
7.	Dr. V. Bhaskar	Chairperson, APERC						
8.	Shri Naba Kumar Das	Chairperson, AERC						
9.	Shri Narayan Singh	Chairperson, CSERC						
10.	Shri P.D. Sudhakar	Chairperson, DERC						
11.	Shri S.K. Chaturvedi	Chairperson, JERC for Goa & all						
		UTs except Delhi						
12.	Shri T.M. Manoharan	Chairperson, KSERC						
13.	Shri Donray A. Shishak	Chairperson, NERC						
14.	Shri Satya Prakash Nanda	Chairperson, OERC						
15.	Shri Vishwanath Hiremath	Chairperson, RERC						
16.	Shri Desh Deepak Verma	Chairperson, UPERC						
17.	Dr. Pramod Deo	Chairperson, CERC &						
		Hony. Chairman, FOIR						
18.	Shri H.L. Bajaj	Ex-Chairperson, CEA						
19.	Shri B.K. Halder	Ex-Chairperson, BERC						
20.	Shri V.K. Sood	Ex-Chairperson, DERC						
21.	Shri V.S. Ailawadi	Ex-Chairperson, HERC						
22.	Shri K.S. Chaube	Ex-Chairperson, HERC						
23.	Dr. V.K. Garg	Ex-Chairperson, JERC for Goa &						
		all UTs except Delhi						
24.	Shri Vijoy Kumar	Ex-Chairperson, UPERC						
25.	Shri P. Rajagopal Reddy	Member, APERC						
26.	Shri R. Ashoka Chari	Member, APERC						

27.	Dr. R.K. Gogoi	Member, AERC						
28.	Shri Dipak Chakravarty	Member, AERC						
29.	Shri S.C. Jha	Member, BERC						
30.	Shri I.A. Khan	Member, BERC						
31.	Shri V.K. Shrivastava	Member, CSERC						
32.	Shri J.P. Singh	Member, DERC						
33.	Shri B.P. Singh	Member, DERC						
34.	Dr. M.K. Iyer	Member, GERC						
35.	Shri Jagjeet Singh	Member, HERC						
36.	Shri M.S. Puri	Member, HERC						
37.	Shri G.M. Khan	Member, J&KSERC						
38.	Shri Sunil Verma	Member, JSERC						
39.	Shri A. Chhawnmawia	Member, JERC for Mizoram &						
		Manipur						
40.	Shri V.L. Sonavane	Member, MERC						
41.	Shri Aswini Kumar Das	Member, OERC						
42.	Shri Virinder Singh	Member, PSERC						
43.	Shri Vinod Pandya	Member, RERC						
44.	Shri G. Rajagopal	Member, TNERC						
45.	Ms. Meenakshi Singh	Member, UPERC						
46.	Shri Indu Bhushan Pandey	Member, UPERC						
47.	Shri C.S. Sharma	Member, UERC						
48.	Shri Sujit Dasgupta	Member, WBERC						
49.	Shri V.S. Verma	Ex-Member, CERC						
50.	Shri S.K. Jayaswal	Ex-Member, BERC						
51.	Shri S.R. Sethi	Ex-Member, DERC						
52.	Shri R.K. Sharma	Ex-Member, GERC						
53.	Shri Rohtash Dahiya	Ex-Member, HERC						
54.	Shri A. Velayutham	Ex-Member, MERC						
55.	Shri V.K. Khanna	Ex-Member, UERC						
56.	Shri S.C. Dhingra	Ex-Member, UPERC						
57.	Ms. Shubha Sarma	Secretary, CERC						
58.	Shri S.K. Chatterjee	Joint Chief (RA), CERC						

## Presentation on serious issue of Regulatory Assets for the FOIR meeting

26<sup>th</sup> June, 2014, Gulmohar Hall, India Habitat Centre, New Delhi

Presentation by: Shri V. S. Ailawadi – IAS (R) Fr. Chairman, ERC

## **Concept of Regulatory Asset**

- The concept of Regulatory Assets (RAs) in the power sector is embedded in the cost plus Regulation. It is an expedient approach for a regulator in dealing with the demand of the distribution utilities for increasing rates in the interest of the rate payers.
- For fear of a consumer backlash and/or to avoid the required retail tariff increases, the revenue recovery although recognised, is deferred for the future.
- Normally, deferred realisation of the RAs is recovered in subsequent rate revision. The rise in RAs occurred in some states on the belief that it could be adjusted / achieved through efficiency gains expected out of the reform process and efficiency improvements..
- However, this has not happened and RAs have grown in size (excess of Rs. 70,000 cr.), as of now.

## **Accumulated RAs & Implications**

- The steady increase in the RAs occurred as no definite time frame for phasing out was determined alongwith approval of ARR of the utilities by the regulator. Besides, there may have been specific reasons/ compulsions.
- Accumulated RAs have a considerable impact across 15 distribution utilities, more serious & essentially confined to about 8 States in India.
- The Regulators do permit carrying costs of RAs to the distribution utilities to manage their cash-flow requirements. However, interest cost allowed for short term borrowing costs, to meet the shortfall in revenue is not sufficient.
- This effects the ability of the distribution utilities to raise commercial debt in the market, as their balance sheets get compromised on account of building up its RAs.
- Lack of fresh investments for improving the network and the service standards, result in poor QoS for the customer as highlighted by recent instances of outages and power cuts by several discoms.

## Way Forward



- Growing concerns on the liquidation of RAs the Appellate Tribunal of Electricity (APTEL) issued a suo-moto order on November 11, 2011 directing State Commissions to act on the same.
- The way to liquidate the accumulated RAs may not be possible to be done in one go. The State Regulators are aware of the factors underlining the increase in RAs. The responsibility for liquidating RAs through MYT regulations largely rests on the Regulators.
- To mitigate the effect of large buildup of RAs, plan for phased liquidation of RAs the following options could be explored:
  - Issuance of Tax Free Bonds by Discoms
  - Issuance of Tax Free Bonds by PFC/REC for the purpose of lending to the distribution entities, strictly for liquidation of RAs - to be paid back by the distribution entities over a period of time.

## Way Forward

## Cont...

- Direct Financing of the RAs by Power Finance Corporation/ Rural Electrification Corporation strictly for RAs - expecting a lower rate of interest to be charged in this case, compared to commercial borrowings.
- There is an existing scheme of PFC and REC for funding the RAs, which requires state guarantee. This is available for 100% state owned utilities. The same product should be made available to Private Distribution entities/ JV Companies, without the condition of State Guarantee/ Corporate Guarantee.
- The above options compare favorably with existing route for discoms for commercial borrowings @ 12.5 – 13% & ensure customers interest and achieve win win situation for all stake holders. (Slides 6 & 7)
- FOIR and/or FOR may provide a uniform approach to ensure recovery of the assets through a clear road map and a time frame (which should be same for all the utilities operating in the circle).

## Way Forward

## Cont...

Options	Issuance of Tax Free Bond by DISCOMs (@8%)	Issuance of Tax Free Bond by PFC/REC (@8.5%)	Direct Financing by PFC/REC (@10.5%)			
Key Government agencies involved	RBI, MoF, MoP	RBI, MoF, MoP	MoP			
Ease of Execution	Involves co-ordination with several agencies	Involves co-ordination with several agencies	Well established process for state utilities- to be extended for private utilities as well			
Reduction in Tariff	4-5 % points saving in funding cost of regulatory assets compared to Commercial Loans	3.5-4.5 % points saving in funding cost of regulatory assets compared to Commercial Loans	1-1.5% points saving in funding cost of regulatory assets compared to Commercial Loans			
Benefit to Bond holder	<ul> <li>Tax benefit up to 30% of the amount invested</li> <li>Tax benefit on the interest</li> </ul>	<ul> <li>Tax benefit up to 30% of the amount invested</li> <li>Tax benefit on the interest</li> </ul>	<ul> <li>Not applicable as there is no bond holder in this transaction</li> </ul>			

## Advantage All: Gains for every stakeholder

#### **Bond Holders**

- Tax benefit of upto 30% of the amount invested in the bonds and also on the interest on investment in bonds
- Interest rates of 8% compatible to the interest on FD (with extra tax benefits)

#### <u>Consumers</u>

- Reduction in tariff rates
- Benefits available to bondholders can be availed by investing into the bonds
- Improved network and hence reliable supply
- Benefits of loss reduction in the form of reduction in tariff

#### **Regulators**

 This will give the regulator increased time to recover regulatory assets through tariff hikes and hence reduce the pressure on the regulator

#### **Government**

- If used as an alternative for financial restructuring, state governments will not require to give support for interest and principal payment
- Augmentation of Distribution Infrastructure and thereby achievement of mission of "Power for All"

#### <u>Discoms</u>

- Effective alternative for procurement of funds
- Alternative for financial restructuring of State Electricity Boards (SEBs)
- Stable availability of funds
- Increase in liquidity for Expansion of Distribution Infrastructure

#### <u>Generators</u>

- A viable distribution sector ensures that the payment to the generators is secured
- Generators do not have any tool like regulatory assets to show their debts and thus long non payment of dues become non performing assets, affecting the balance sheet and borrowing capacity

#### Lenders

- If used as an alternative for financial restructuring, lenders need not give moratorium for payment of principal payment to DISCOMs
- Improved financials of the discoms would allow lenders to extend fresh loans

#### Investors

 Improved viability of distribution sector will enhance the investors' confidence

## To Resolve...

- Regulatory firmness to pursue the matter is important to get much needed solution to this problem.
- Regulators may also commit themselves to ensure that no such liabilities get created in future to restore financial health of the discoms, going forward.

# Thank you for your time

### Prepayment Metering System a boom for Utility & Consumer

Subhash R Sethi

Former Member, Delhi Electricity Regulatory Commission (DERC) Advisor, University of Petroleum & Energy Studies



- Cash Flow improves for Utility
- Consumer has Control over his spending
- No Defaults



## Traditional Billing V/s Pre-payment Concept



- Pre-Payment Metering
  - Collect money
    - (in advance)



Transfer credit to meter



• Use electricity

### **Benefits to Discoms**

- Reduction in high AT&C losses, by
  - Improvement in Cash Cycle
  - Improvement in Billing & Collection efficiency
  - Reduction in Theft & Payment Defaulters
- Improved Cash Flow
- Timely Collection from Government establishments
  - As paying authority is different from the user of meter and they are mostly located at different place, LPSC is charged due to delayed payment and becomes a point of objection by the auditors.
- Cost of billing will significantly improved
- Reduced Consumer Grievance

### In view of the above benefits, Delhi State Government made Prepayment Mandatory for their Government connections.

#### GOVERNMENT OF NCT OF DELHI (DEPARTMENT OF POWER)

8<sup>TH</sup> Level, B-Wing, Delhi Secretariat, New Delhi-110 002. Telephone: 011-23392047, 23231748 & 23215198

No.11(168)/2005/Power/PF/ 14/0

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Dated:11.06.2007.

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#### OFFICE MEMORANDUM

1. With the restructuring of the power sector three private Distribution Companies started functioning w.e.f. July, 2002. One of the important issues to be resolved is the payment of energy charges on the electricity consumed by Government Departments to the Distribution Companies. The system prevailing hitherto has been found to be unsatisfactory and the DERC has stated that non-payment/delayed payment of electricity bills directly impacts on the distribution business and has tariff implication for consumers. Therefore, such dues need to be settled in a time-bound manner. It is often not possible for the Distribution Companies to deprive Government Departments of electricity because of vital functions performed by many Government Departments. It is with this in view that a new payment mechanism / system is now proposed.

2. The Cabinet vide its decision No.116 dated 21.09.2006 has emphasized the timely settlement of power dues of Government Departments to Distribution Companies. A number of meetings have been held by the Chief Secretary and after discussions with various Departments and the Distribution Companies; it is felt that advanced technological solutions need to be introduced instead of the conventional system of billing and settlement of dues. It has therefore been decided that the following changes would be made in the payment system for settlement of power dues in future:-

All Government Departments and autonomous bodies under the Government having single-phase and three-phase electricity load below 45 kW would need to switchover to the <u>Pre-paid Metering System</u>. The pre-paid meters at the different locations would be identified and installed by the Distribution Companies.

B. For all Government Departments / autonomous bodies having load above 45 kWincluding High Tension loads, DISCOMs would switchover to <u>Automatic Meter Reading System</u> and settlement of pending dues could be done on the basis of advance drawal of contingent bills.

(a) <u>Pre-paid Metering System:</u> The Distribution Companies would identify the locations where pre-paid metering systems would be installed. These would be ISI approved pre-paid meters, duly tested for their certification.

(c) <u>Rebate of 2% shall be allowed as the payment is being given in advance</u> (In line with the guidelines of CERC on the subject) as approved by DERC.

### **Benefits to Discoms contd..**

If utilities pay the dues within the stipulated time to NTPC they get 1 % rebate. Hence, advance collection through prepayment can help in getting the rebate.

### **Initiatives Taken by the Government**

- As per National Electricity Policy "Prepaid Meters" should be encouraged.
- "No security deposit for prepaid consumer" in mentioned in Electricity ACT.
- Under the Financial Restructure Package (FRP) for all the Government utility, one of the major criteria is to install prepaid meters for Government Consumers.
- CERC had appointed Delloite as consultant and according to their report, FOR has recommended that "All state utilities should try prepaid meters for target consumers viz Government/PSU establishments, temporary connections, tenancy metering, etc."

## Cont..

#### **Government Domain Consumers**

- Schools
- Police Stations
- Water Pumping
- Street Lightning
- Primary Health Centres
- Field offices of PWD, MCD



### **Government Colonies**

- staff is transferred over a period of 3-5 years
- Disconnection and re-installation of new meters could be avoided
- Areas of Payment be no longer an issue
- NOC will not impact handing over of the accommodation

### **Private Consumers**

- Shops in weekly Bazars
- Construction of Houses
- Connection for Marriages
- other functions

### **Tariff Issues to be Looked at by Regulators**

- Simplified and Separate Tariff for Prepaid consumers
  - No retrospective tariffs: In post paid system ,billing happens after consumption while in prepaid billing happens on real time basis in meter itself. Hence retrospective calculation will create doubt in the mind of consumers.
  - Tariff Fixation Is the exercise of assumption which is trued up after one year hence tariff like Fuel Surcharge Adjustment should be accounted at the year end at the time of next recharge based on the energy purchased in the previous year.
- Various regulators such as WBREC, DERC, HPSEB, etc. have simplified tariffs

### **Other Issues to be Looked at by Regulators**

- All Group housing society connections / multistory buildings should mandatorily have single point connection with prepayment meters on each occupant's premise.
- Those who have already taken the possession in CGHS/ Multistorey and are on post paid there meter should be replaced with prepayment.
- Tariff Rebate should be given to the consumers on prepaid meter.

### **Policy Push: Regulators**

Regulator	Rebates on unit price & meter rent	Simplified Tariffs	Remarks					
WBERC	-	Yes, separate tariff for prepaid consumer	Separate & simplified tariff for all category of consumers.					
DERC	2% on bill	Yes	Mandatory for State Government offices by state government.					
HPERC	Zero fixed charge	Yes, separate tariff for prepaid consumer						
JERC (Manipur )	2% on bill	Yes	Decided to install meter at all consumer					
KERC	In Progress	In Progress	Mandatory for Temporary Connection					
JERC	In Progress	Yes, separate tariff for prepaid consumer	Mandatory for up to 20kW					
Forum of Regulators		Recommended (vide study carried by M/s Deloitte)						

## **Policy Push: Regulators**

#### WBERC

- Separate & Simplified tariffs for Prepaid Consumers
- TOD / TOU implementation in various consumer category
- A remarkable stand & support by regulator on implementation & applicability of new tariffs for prepaid consumers "Consumer can use electricity at the old tariff for the remaining credit in the meter at the time of release of new tariff order".

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LOW AND MEDIUM VOLTAGE CONSUMERS

# Thank you